

To: MEMBERS OF THE STRATEGY & RESOURCES  
COMMITTEE  
Councillors Elias (Chair), M.Cooper (Vice-Chair), Botten  
(Vice-Chair), Bourne, Caulcott, Davies, Duck, Langton, Lee,  
Milton, Pursehouse and Sayer

for any enquiries, please contact:  
[customerservices@tandridge.gov.uk](mailto:customerservices@tandridge.gov.uk)  
01883 722000

Substitute Councillors: Bloore, Jecks, Lockwood and  
Morrow

C.C. All Other Members of the Council

13 January 2021

Dear Sir/Madam

**STRATEGY & RESOURCES COMMITTEE**  
**THURSDAY, 21ST JANUARY, 2021 AT 7.30 PM**

The agenda for this meeting of the Committee, to be hosted from the Council Offices, Oxted via Zoom, is set out below. If a member of the Committee is unable to attend the meeting, please notify officers accordingly.

Should members require clarification about any item of business, they are urged to contact officers before the meeting. In this respect, reports contain authors' names and contact details.

If a Member of the Council, not being a member of the Committee, proposes to attend the meeting, please let the officers know by no later than noon on the day of the meeting.

Yours faithfully,



Jackie King  
**Acting Chief Executive**

**AGENDA**

**1. Minutes of the meeting held on the 16th December 2020 (Pages 3 - 8)**

To confirm as a correct record

**2. Apologies for Absence (if any)**

**3. Declarations of Interest**

All Members present are required to declare, at this point in the meeting or as soon as possible thereafter:

- (i) any Disclosable Pecuniary Interests (DPIs) and / or
- (ii) other interests arising under the Code of Conduct

in respect of any item(s) of business being considered at the meeting. Anyone with a DPI must, unless a dispensation has been granted, withdraw from the meeting during consideration of the relevant item of business. If in doubt, advice should be sought from the Monitoring Officer or her staff prior to the meeting.

- 4. To deal with any questions submitted under Standing Order 30**
- 5. Strategy & Resources finance report - period 8 (Pages 9 - 40)**
- 6. Strategic Plan update (Pages 41 - 54)**
- 7. Strategy & Resources Committee - 2021/22 draft budget and MTFs to 2023/24 (Pages 55 - 74)**
- 8. Determination of the 2021/22 Council Tax Base for Tax setting (Pages 75 - 80)**
- 9. Any other business which, in the opinion of the Chair, should be considered at the meeting as a matter of urgency**